



# eReferral Solution

The electronic referral (eReferral) solution is enhancing the efficiency and completeness of referrals sent from Primary Care to Central Intake and Orthopedic Assessment Centres in the North East LHIN.

## Background

In Canada, Orthopedic surgeons are considered the highest consulted specialists<sup>1</sup> with more than 900,000 referred Musculoskeletal Disorder (MSD) patients a year<sup>2</sup> and a median wait time of 13 weeks to receive a consultation.<sup>3</sup> However, many patients are not considered suitable candidates for surgical care and can be managed using a combination of non-pharmacological and pharmacological therapies.<sup>4</sup>

In response, the Ontario Ministry of Health and Long-Term Care introduced an assessment model of care for Musculoskeletal (MSK) in 2010 and scaled the model to include Central Intake (CI) in all Local Health Integration Networks (LHINs) in 2017. At the same time, the System Coordinated Access (SCA) Program was funded to deploy Ocean eReferrals to support the provincial MSK model of care for hip, knee and low back pain in five LHINs (Waterloo-Wellington, Erie St. Clair, Champlain, North East and South East).

With the CI, primary care providers have one point of contact and standardized criteria for MSK referrals. CI ensures the removal of duplicates, the return of incomplete referral records, and the prioritization of services according to patients' needs.<sup>5,6,7</sup>

At the Assessment Centre, patients are booked for evaluation with a target wait time of four weeks.<sup>8</sup> The assessment process provides MSK hip and knee patients with a timely comprehensive assessment of their condition based on standardized outcome measures.<sup>8</sup> Referrals can then be triaged to the proper treatment option.<sup>8</sup> This will ensure that only suitable candidates are referred to surgeons, which will expand specialists' capacity and potentially improve wait time and list management.<sup>8</sup>

The eReferral solution went live in the North East LHIN in September 2018. One of the Advanced Practice Physiotherapists (APP) at the North East Joint Assessment Centre (NEJAC) located in North Bay took the initiative to track the number of incomplete referrals and triage time prior to the eReferral go live and then again, approximately six months after go live. This data was used to compare the paper-based referral process to the eReferral process. In addition, the CI staff also collected data on completeness of referrals. In total, **2923 MSK referrals were processed through CI and directed to NEJACs** with an average processing time of 0.49 days. The North Bay NEJAC received 545 referrals, of which 376 have been assessed to date. Sixty per cent (60%) of the people assessed were recognized as being suitable for a surgical consult.



Tonia Cockburn, Advanced Practice Physiotherapist, North Bay NEJAC (left) and patient, Nicole Perron (right)

“ Ocean eReferrals has made triaging referrals a more efficient process, allowing me to spend more time on patient care ”

Tonia Cockburn, Advanced Practice Physiotherapist, North Bay NEJAC

# Benefits

## Decrease in NE Central Intake Incomplete Referrals - Post Go Live

Between January and March 8, 2019, CI reported receiving:

- 874 referrals, of which 146 (19%) were considered incomplete referrals (no images attached or missing demographic information)
  - 167 of these referrals were received in North Bay, of which 13% were considered incomplete referrals

In general, NE CI has reported a **decrease in the number** of the incomplete referrals received at CI (figure1).

## North Bay NEJAC Incomplete Referrals Pre Go Live

Prior to going live with eReferral (June 19 - August 31, 2018), the North Bay NEJAC:

- Triaged a total of 212 referrals, which took the APP 560 minutes (9 hours and 20 minutes) to accomplish
  - 23% (48) of these referrals were incomplete

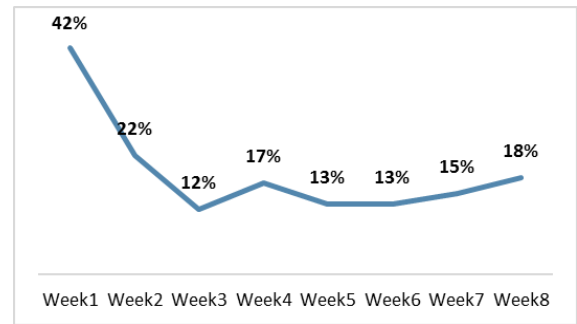
## Decrease in North Bay NEJAC Incomplete Referrals - Post Go Live

After the North Bay NEJAC went live with eReferral (between January 24 and March 31, 2019), 170 referrals were triaged at the NEJAC. Only 15% (26 referrals) were considered incomplete either due to:

- duplicates (2);
- no x-ray was attached (12);
- or inappropriate images (12) were attached

As a result of eReferral, the time the APP spent triaging referrals was reduced to 313 minutes (5 hours and 13 minutes).

**Figure 1: Incomplete Referrals in NELHIN CI Post eReferral Go Live**



**Table 1: Referral Comparison - Paper-based / eReferral**

	Paper-based (June-Aug 2018) N=212	eReferral (Jan-March 2019) N=170
Referrals (Time to Triage)	9 hours and 20 minutes	5 hours and 13 minutes
Incomplete Referrals	48 referrals (23% of referrals)	26 referrals (15% of referrals)

# About the SCA Program

The System Coordinated Access (SCA) Program was originally initiated to support the development and adoption of electronic referral in the Waterloo Wellington region. As a result of an investment by the Ontario Government, the program, in collaboration with the Think Research Consortium (Think Research, CognisantMD and Centre for Effective Practice), has now expanded to support the implementation of Ocean eReferrals to four additional LHINs.

eReferral replaces paper-based faxes with electronic referrals. Using integrated electronic medical records, referrals are sent, tracked and updated right from the patient’s electronic chart. The local SCA deployment teams provide training, solution set-up and support.

## Works Cited

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## Contact

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